



March 11, 1997

TO: Distribution

FROM: C. Bruce Tarter, Director, Lawrence Livermore National Laboratory

James M. Turner, Manager, DOE Oakland Operations Office

SUBJECT: Work Smart Standards Process

LLNL and DOE/OAK are initiating the process to jointly select a set of Work Smart Standards (WSS) for environment, safety, and health (ES&H) activities at Lawrence Livermore National Laboratory (LLNL). This action will better align LLNL's ES&H activities with those of private-sector organizations, will clarify expectations for how ES&H will be managed at LLNL, and will improve communication and understanding between LLNL and DOE personnel. In order for us to derive the full benefits from the significant investment of time and effort that will be required, your full commitment and support to this vital process is essential.

To achieve these goals we have created the Convened Group consisting of a team of DOE, LLNL and UC managers to direct the process. We have asked the following people to be on the team:

Ray Corey DOE/OAK, LLNL Site Manager

Phil Hill DOE/OAK, Director, Waste Management Division Mike Hooper DOE/OAK, Acting Associate Manager for National

Security

Dick Nolan DOE/OAK, LBNL Site Manager

Howard Hatayama UC, Director of ES&H, Laboratory Administration

Office, Office of the President

Rex Beach LLNL, Deputy Associate Director, Chemistry and

Materials Sciences

Arnie Clobes LLNL, NIF Operations, Laser Engineering Division

Milt Grissom LLNL, Site 300 Manager

James O. Jackson LLNL, Deputy Department Head, Hazards

Control Department

Susi Jackson LLNL, Division Leader, Operations & Regulatory

Affairs Division, Environmental Protection

Department

In addition, Milt Grissom will be the WSS Process Leader.

We expect the standards chosen to be performance-based standards, clearly matched to both the work and the hazards. We expect the WSS to support the continuous improvement of ES&H and to reaffirm our commitment to protect our workers, the public, and the environment.

We consider this activity to be a key component of the Integrated Safety Management effort currently underway at LLNL. Selection of the WSS will build on the experiences and successes of the pilot applications and will draw from the success of the recently completed selection process at Lawrence Berkeley National Laboratory.

Throughout the process to select a set of Work Smart Standards, we expect to fully comply with DOE policy (DOE P 450.3) and to the process manual (DOE M 450.3-1).

C. Bruce Tarter

Director LLNL James M. Turner

Manager

DOE Oakland Operations Office

cc: Alvin Alm, DOE/EM-1 Martha Krebs, DOE/ER-1 Tara O'Toole, DOE/EH-1 Victor Reis, DOE/DP-1 Robert Van Ness, UCOP